



Annual Report
2009

Dear stakeholder,

This year we decided to print fewer copies of our Annual Report to reduce paper waste and the physical handling of the printed documents. Consequently, we limited distribution of the Annual Report, sending it to the locations where they must be available pursuant to law.

We have taken these steps to give a small contribution to the Communities where we all live, avoiding excessive consumption of raw materials and the resulting pollution of air, soil and the aquifer: the same commitment that guides every day our production activities at our facilities throughout the world.

You can easily download the Annual Report file at the address:
www.parmalat.com/en/investor_relations/.

Should you still need a few printed copies, please contact us at the following address:

Parmalat S.p.A. - Bilancio Consolidato
Via delle Nazioni Unite, 4 - 43044 Collecchio (PR), Italy
pcbilcons@parmalat.net.

Thank you for your attention and I hope that you will enjoy reading our Annual Report.

Enrico Bondi
Chief Executive Officer